

Date: 12th February, 2025

The Secretary,	The Secretary,
National Stock Exchange of India Ltd.,	BSE Limited
Exchange Plazza, C-1, Block 'G',	Phiroze Jeejeebhoy Towers,
Bandra-Kurla Complex, Bandra (E),	Dalal Street,
Mumbai – 400 051	Mumbai – 400 001
Symbol - DOLLAR	Scrip Code :541403

Dear Sir /Madam,

<u>Reg: Investor Presentation to be made at Analyst(s) / Institutional Investor(s) meeting-</u> <u>'Earnings Call'</u>

Pursuant to Regulation 30(6) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and further to our intimation dated 5th February, 2025 regarding Conference Call viz. 'Earnings Call' for the Analyst(s)/ Institutional Investor(s) scheduled to be held on Thursday, 13th February, 2025 at 4.00 pm (IST) as organized by Motilal Oswal, we are hereby enclosing a copy of Investor Presentation to be made on the financials and other matters of the Company at the aforesaid Earnings Call.

Please note that the schedule of the aforesaid Earnings Call is subject to change. The changes might happen due to exigencies on the part of the Company/ Investor(s)/ Analyst(s).

This may please be informed to all the concerned.

Thanking you, Yours Sincerely,

For Dollar Industries Ltd.

ABHISHE Digitally signed by ABHISHEK MISHRA K MISHRA Date: 2025.02.12 18:52:47 +05'30'

Abhishek Mishra Company Secretary & Compliance Officer

Encl: As above

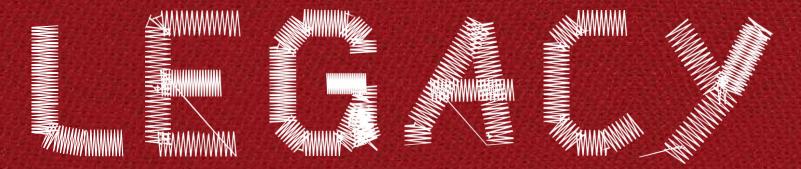
DOLLAR INDUSTRIES LTD.

(AN ISO 9001:2015 CERTIFIED ORGANISATION)

Regd. Office 90m Tower 15th Floor 32 J. L. Nehru Road Kolkata 700071 India &+ 91 33 2288 4064-66 =+91 33 2288 4063 Acare@dollarglobal.in @dollarglobal.in CIN NO.: L17299WB1993PLC058969







DOLLAR INDUSTRIES LIMITED Q3 & 9M FY25 Earnings Presentation



SAFE-HARBOUR STATEMENT

This presentation may contain certain forward-looking statements relating to Dollar Industries Limited and its future business, development and economic performance. These statements include descriptions regarding the intent, belief or current expectations of the Company, its subsidiaries, joint venture, and associates and their respective directors and officers with respect to the results of operations and financial condition of the Company, subsidiary, joint venture or associate, as the case may be. Such forward-looking statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties and assumptions that are difficult to predict. Company assumes no obligation to update or alter forward-looking statements whether as a result of new information, future events or otherwise. Any forward-looking statements and projections made by third parties included in this presentation are not adopted by the Company and the Company is not responsible for such third-party statements and projections.

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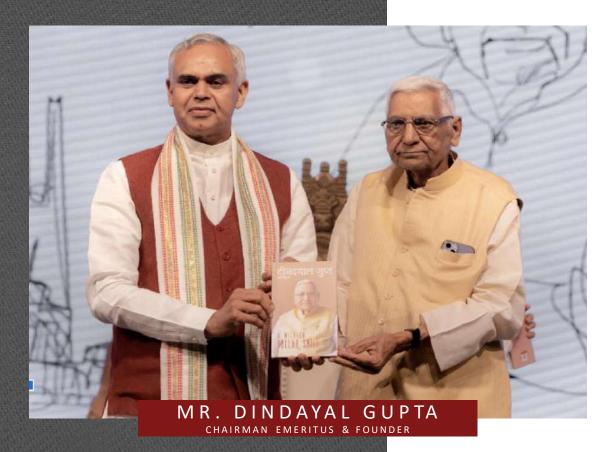
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THE WARP AND WEFT OF MEMORIES AND LEARNINGS

Over a glittering function attended by the city glitterati, the Biography of Shri Din Dayal Gupta, Chairman Emeritus, Dollar Industries Limited, was launched amidst much fanfare. The book was launched by Shri Acharya Devrat, Hon'ble Governor of Gujarat.

'A Million Dollar Smile' chronicles the journey of a young man with dreams in his eyes and a strong conviction in his beliefs who came to the city of joy from a small town of Manheru in Haryana way back in 1962 and started his hosiery business. Over 50 years, Dollar Industries under his leadership has created innumerable benchmarks in its field and graduated from being a hosiery to an apparel brand of international repute with their fibre to fashion methodology.



From a dream to the reality of creating a market-responsive, multi-brand company that continues to retain its leading position in its category, my life has largely evolved around Dollar Industries. However, there are other facets to it - the struggle, the learning lessons, the presence of human pillars who ensured that I don't crumble and fall on the way. This book touches upon all of it. At my age, I hope it will not only make for an interesting read but also serve as a reminder about how flexibility and openness to change is important as we carry on in life





AGENDA

1	About Dollar Industries	05-11
2	Q3 & 9M FY25 Highlights	12-17
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ABOUT DOLLAR INDUSTRIES LIMITED

50 GLORIOUS YEARS





A LEADING PLAYER IN BRANDED OUTERWEAR AND INNERWEAR

Established in 1972, we have been able to solidify our presence as one of the leading players in the Indian hosiery space.

~250 million Garment manufacturing capacity (pieces)	15% Market share in the Indian hosiery space	2000+ Products across all segments of presence	2100+ Total employees
15 countries Export presence	04 Manufacturing units	1500+ Strong Pan-India dealer network	900+ Presence across large format stores

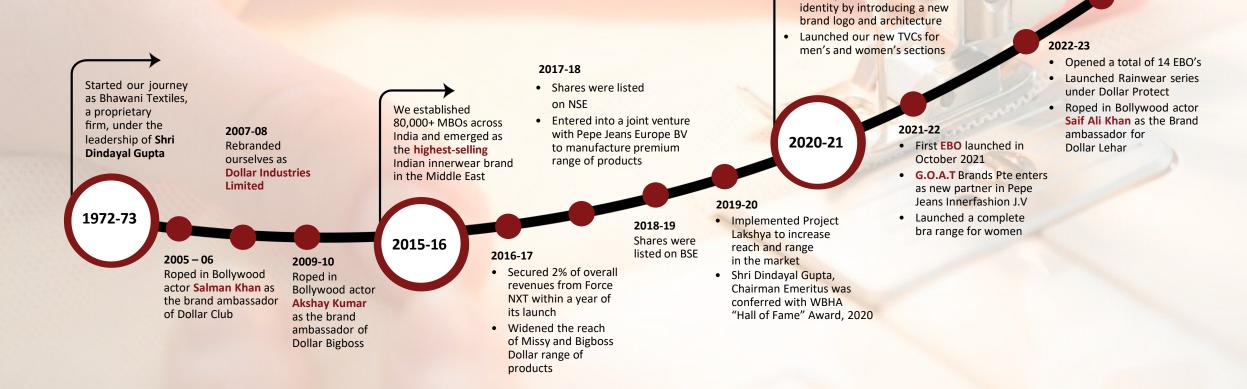


2024-25

Revamped our brand

 Roped in actor Mahesh Babu as the Brand Ambassador for Dollar Bigboss for South India

MAPPING OUR PROGRESS OVER 50 YEARS



07



DOLLAR PORTFOLIO (1/2)

Big Boss | J-Class | Athleisure

Vests, Briefs, Trunks, Gym Vests, Socks, Tank Tops, Crew Necks, Polos, Henley, Bermudas, Capri, Track Pants, Joggers







Champion T-shirts, Bermudas, Trousers, Socks



Raincoats, Rainwear, Windcheaters, Winter Jackets



Lehar

Vests, Briefs, Trunks, Panties, Socks, Camisoles



Ultra | Wintercare Thermal V-necks, Thermal Trousers, Long Camisoles, Short Camisoles, Socks



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DOLLAR PORTFOLIO (2/2)

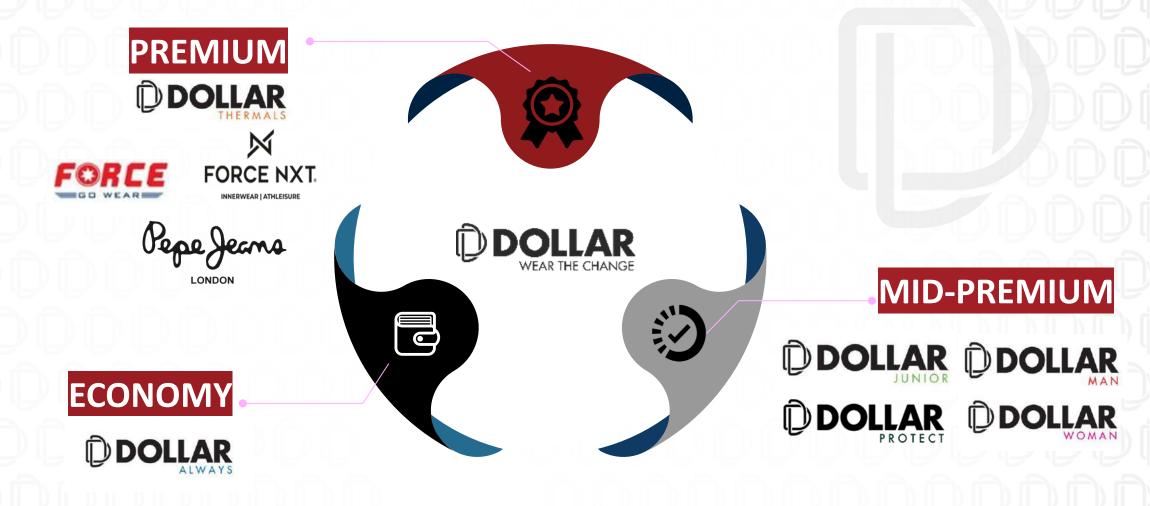
FORCE NXT.

	_	Innerwear 8	& Athleisur	·e	
Brief	Trunk	Vest	T-Shirt	Henley	Tank Top
Muscle Tee	Long Sleeve T-Shirt	Polo T-Shirt	Jogger	Track Pant	Shorts
Boxer Shorts	Sweat Shirt	Hoodie	Jacket	Long Sleeve Thermal Tee	Long Thermal Trouser
		Activ	ewear		
Tank Top	Muscle Tee	T-Shirt	Shorts	Track Pant	Jogger





BRAND ARCHITECTURE BREAKUP



MANAGEMENT COMMENTARY

"We are delighted to announce our financial performance for the third quarter and the first nine months of the current fiscal year. Operating Income for Q3 FY25 has surged by 14.8% YoY, amounting to ₹3,807 Mn. In 9M FY25, it has increased by 8.3% YoY, reaching ₹11,613 Mn. Additionally, total volume grew by 8.2% YoY in Q3 FY25.

Gross Profit has also shown robust growth. In Q3 FY25, it grew by 20.7% YoY to ₹1,355 Mn. In 9M FY25, it has increased by 14.5% YoY, amounting to ₹4,040 Mn. Gross Profit Margin stood at 35.6% for Q3 FY25 expanding by 172 bps over Q3 FY24. 9M FY25 GP margin stood at 34.8%.

Operating EBITDA has seen significant improvement, with a 27.6% YoY increase to ₹416 Mn in Q3 FY25 and a 24.3% YoY rise to ₹1,261 Mn in 9M FY25. Operating EBITDA Margin was 10.9% in Q3 FY25 expanding by 109 bps over Q3FY24. 9M FY25 EBITDA margin stood at 10.9%.

Profit After Tax (PAT) has also shown healthy growth. In Q3 FY25, it grew by 12.8% YoY to ₹200 Mn. In 9M FY25, it increased by 8.2% YoY, reaching ₹618 Mn. PAT Margin was 5.2% in Q3 FY25 and 5.3% in 9M FY25.

Notably, modern trade and e-commerce YoY revenue grew by 34.9% in Q3 FY25 and 55.2% in 9M FY25, contributing 8.9% to total operating revenue during this period. In Q3 FY25, Force NXT recorded YoY value growth of 13.8% and a volume growth of 23.3%. Thermals segment reported YoY growth of 20.8% in revenue, reaching ₹1,006 Mn in 9M FY25.

These figures demonstrate our strategic focus on increasing the share of e-commerce sales and modern trade, as well as enhancing the overall sales and contribution of high-margin products, which are key to achieving our revenue and profitability targets in the coming periods."



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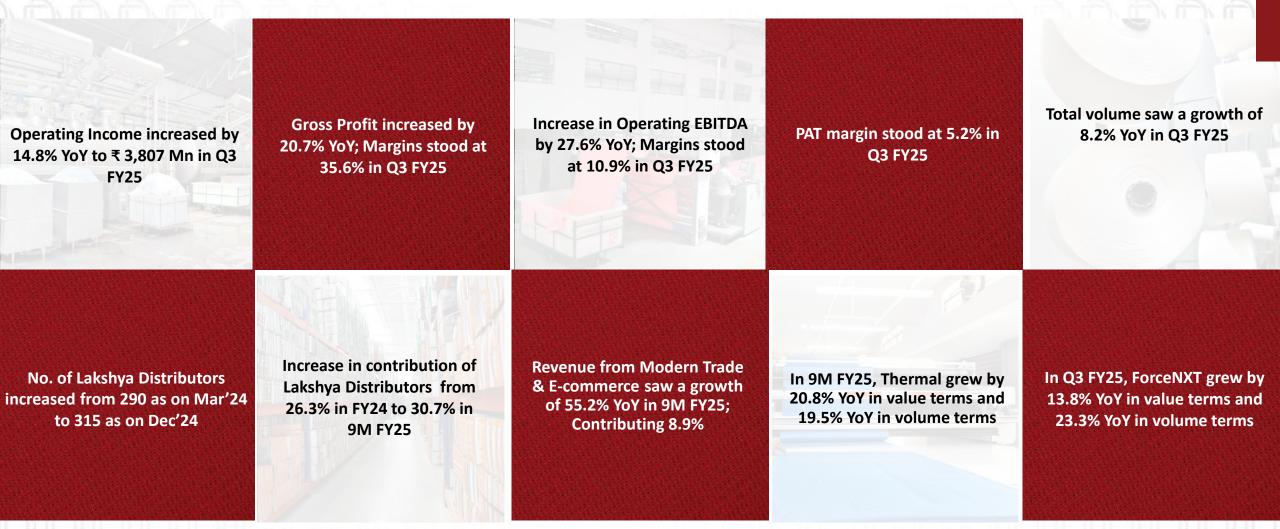




Q3 & 9M FY25 HIGHLIGHTS



KEY HIGHLIGHTS





₹ Million

FINANCIAL HIGHLIGHTS (1/2)

Particulars	Operating Income	Gross Profit	Operating EBITDA	Profit Before Tax	Profit After Tax	Cash Profit ¹
Q3 FY25	3,807	1,355	416	271	200	294
Growth (YOY)	14.8%	20.7%	27.6%	19.5%	12.8%	23.2%
Growth (QOQ)	(14.8%)	(9.5%)	(14.9%)	(20.8%)	(24.7%)	(17.1)
Margin ² (%)		35.6%	10.9%	7.1%	5.2%	
9M FY25	11,613	4,040	1,261	828	618	887
Growth (YOY)	8.3%	14.5%	24.3%	9.8%	8.2%	23.6%
Margin ² (%)		34.8%	10.9%	7.1%	5.3%	
EPS/CEPS ³					10.89	15.63

Note:

1. Cash Profit = PAT add Depreciation

2. Gross Profit & Op EBITDA Margins calculated on Operating Income

3. EPS and CEPS are for nine months ending Dec'24; EPS figures are not annualized

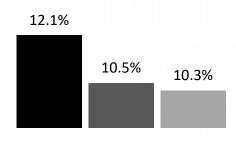


FINANCIAL HIGHLIGHTS (2/2)

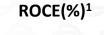
₹ Million

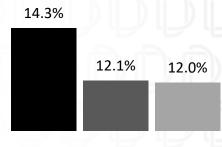
Particulars	31-Mar-24	30-Sep-24	30-Dec-24
Net Worth ³	7,838	8,095	8,294
Long Term Borrowings	300	316	357
Short Term Borrowings	2,760	3,238	2,967
Net Debt	3,040	3,531	3,320
Net Fixed Assets	2,471	2,822	2,812
Sales/Capital Employed	1.58	1.37	1.36
Cash Conversion Cycle ²	150	163	171

ROE(%)¹



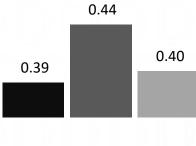
■ Mar'24 ■ Sep'24 ■ Dec'24





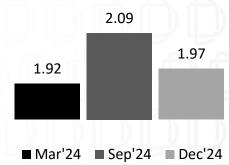
■ Mar'24 ■ Sep'24 ■ Dec'24

Net Debt/Equity



■ Mar'24 ■ Sep'24 ■ Dec'24

Net Debt/Operating EBITDA¹



Note:

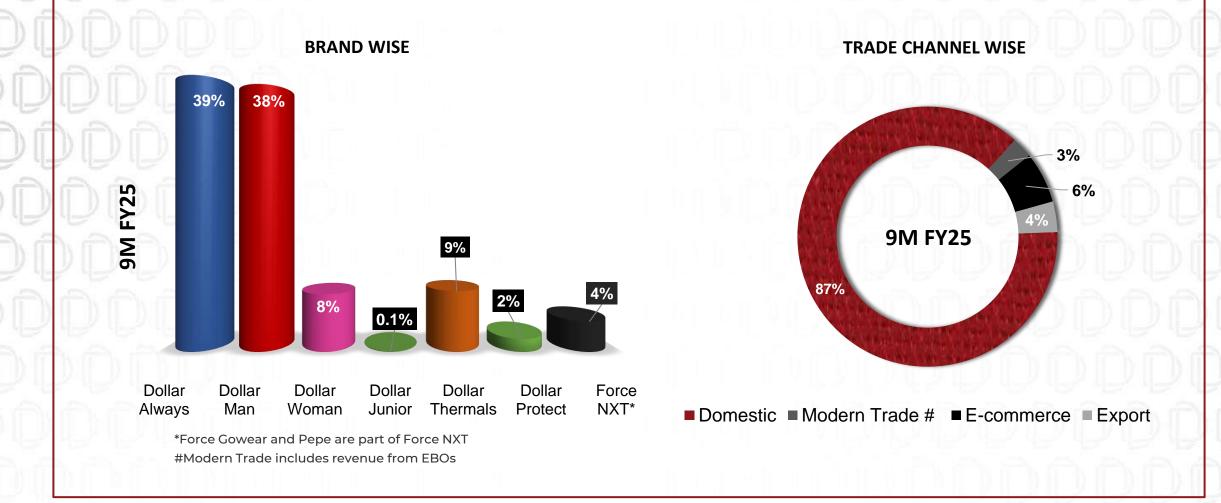
1. Profit figures are YTD annualized, ROE excludes Non-Controlling Interest

2. Receivable and Inventory days are based on operating income and Payables on cost of goods sold 3. Net worth includes Non-Controlling Interest

Q3 & 9M FY25 EARNINGS PRESENTATION | DOLLAR INDUSTRIES LIMITED

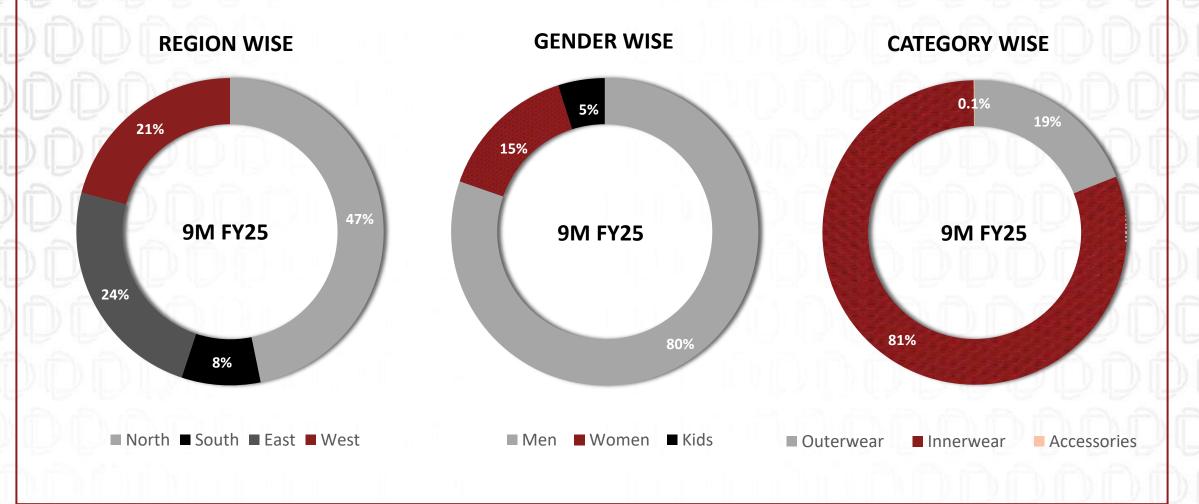


REVENUE CONTRIBUTION (1/2)





REVENUE CONTRIBUTION (2/2)



Q3 & 9M FY25 OPERATIONAL HIGHLIGHTS

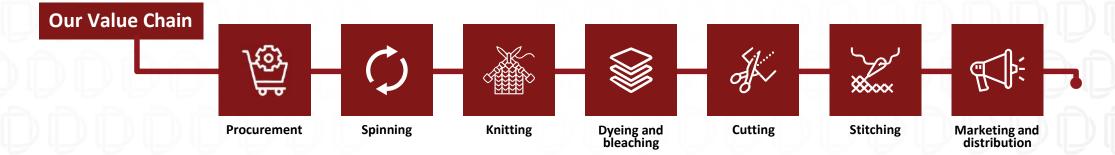


DOLLAR WEAR THE CHANGE



EDGING PAST COMPETITION WITH INTEGRATED VALUE CHAIN

2.5 Million Metres per month Captive elastic production capacity	400 tonnes Average monthly output of Ne 20s to 40s single yarn	400 tonnes Monthly installed capacity of bleaching and dyeing
0.3 Million pieces per day Captive cutting capacity	300 tonnes Monthly captive knitting capacity	Manufacturing facilities: • Kolkata • Ludhiana • Tirupur • Delhi



WIDENING FOOTPRINT TO CATER TO LARGER POPULATION



50 GLORIOUS

DOLLAR

PENETRATING COUNTRIES ACROSS THE WORLD

Export revenue in 9M FY 25

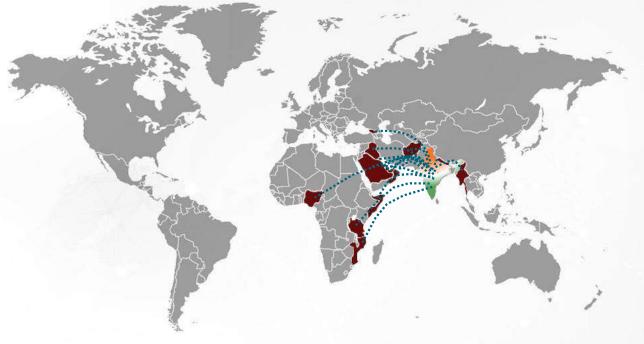
15 Countries | 445 Million

Export revenue in FY 26

30 Countries | 11.0%

Where we export

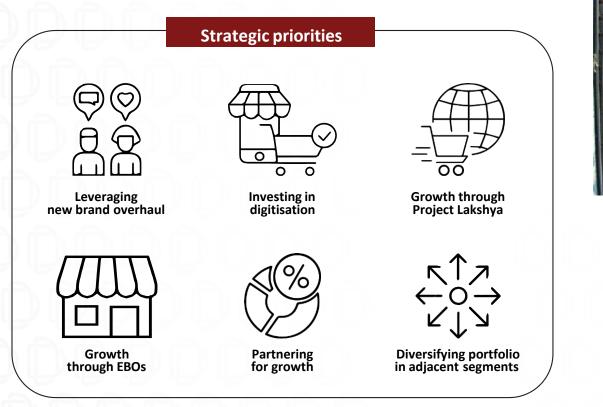
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	1.	Afghanistan	5.	Kuwait	9.	Nigeria	13. Somalia	
	2.	Bahrain	6.	Mozambique	10.	Oman	14. Tanzania	
	3.	Georgia	7.	Myanmar	11.	Qatar	15. UAE	
	4.	Iraq	8.	Nepal	12.	Saudi Arabia		







GROWTH DRIVERS







CHANGING THE BRAND ARCHITECTURE



To change the perception that Dollar is just a men's innerwear brand

8.2% Share of women's brand revenue in

9M FY25

Share of women's brand revenue in FY26

11.0%

What are we doing?

- 6 categories created MAN, WOMAN, JUNIOR, ALWAYS, THERMALS, PROTECT
- · Akshay Kumar as our brand ambassador for Dollar man
- Signed Yami Gautam as our brand ambassador for Dollar Women
- · Redesigned our logo to enhance connect with the consumers
- Roped in Saif Ali Khan for Dollar Always

Outcomes

- We have been able to significantly enhance our brand recall through our dedicated branding initiatives.
- We now address the needs of a huge consumer spectrum through differentiated price categories: premium, mass premium and economy
- We seamlessly connect with the millennials and cater to their needs









INTEGRATING DIGITALIZATION TO INCREASE EFFICIENCIES

Why?

To integrate digitalization in our daily operations to increase efficiencies

What are we doing?

- Integrating Auto Replenishment System (ARS) and Distributor Management Systems (DMS) for our Lakshya distributors
- Implemented ARS at the supply chain level
- Implementing an **after-sales service app** at the retail level and activity tracker for the sales team
- Successfully transitioned to SAP Hana S/4 ERP system
- Integrating automated tele calling for our tele-callers

Outcomes

- Transparent engagements with retailers
- Deeper insights about on-ground realities
- Increased productivity and efficiencies
- With SAP, gain end-to-end data access for effective strategy execution



PROJECT LAKSHYA UPDATES (1/2)

315 Distributors as on Dec'24 **25** Distributors added in 9M FY25 **30.7%** Contribution % of Lakshya Distributors in 9M FY25

What are we doing?

- Mapping retail network in area allocated to distributor
- Enrolling retailers into Project Lakshya
- Execute Retailer Bonding Programs to ensure higher retention
- Implementation of ARS and DMS at distributor level
- SOPs laid out for distributors leading to improved performance

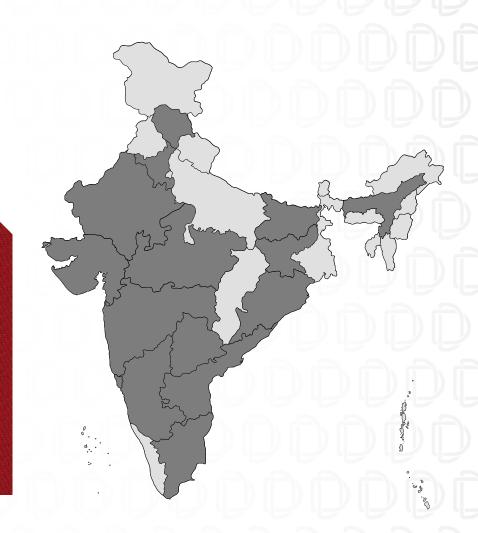
Why?

Reinvent the entire distribution model and transition from a push model to a replenishment-based model leading to a

Demand-Pull Environment

Outcomes

- Increased market penetration
- Increased primary sales and secondary sales
- Availability of last mile data from retailer
- Distributor performance analysis
- Efficient Product Planning & Inventory Management
- Improved working capital for distributor





PROJECT LAKSHYA UPDATES (2/2)





DOLLAR WEAR THE CHANGE

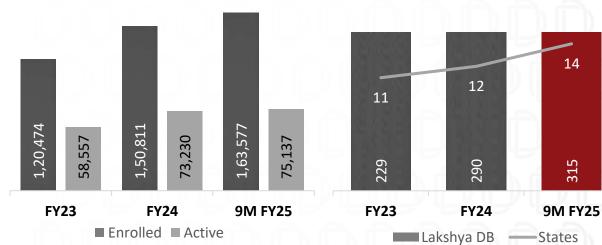
VALUE CONTRIBUTION

VOLUME CONTRIBUTION



LAKSHYA RETAILERS

LAKSHYA DB



Q3 & 9M FY25 EARNINGS PRESENTATION | DOLLAR INDUSTRIES LIMITED



PURSUING GROWTH THROUGH EBO

125



We successfully forayed into the exclusive brand outlet (EBO) segment



Launched 17 EBOs, four each in Delhi & Punjab, two each in Madhya Pradesh & Maharashtra, one each in Rajasthan, Gujarat, Uttar Pradesh, Haryana & Odisha



EBO set up under the FOFO model (Franchise-owned franchiseoperated) **Targeted EBOs by 2026**





STRATEGIC PARTNERSHIP FOR SUSTAINABLE GROWTH

Joint Venture with G.O.A.T

- We entered a 51-49 JV with G.O.A.T Brands Lab Pte for Pepe Jeans Inner fashion Pvt. Ltd.
- G.O.A.T Brands Lab Pte acquired 50% stake of Pepe and additional 2% non-voting equity
- Multi-brand distributor for men, women and kids' undergarments under athleisure, sportwear, lingerie, leisure wear, sleepwear, lounge wear made of natural fibres and MMF
- Would undertake business operations in the regions of India, Sri Lanka, Bhutan, Nepal and Bangladesh

Expected outcomes

- Opportunity to widen our supply of finished goods directly to end consumers through D2C channels.
- Go for in-organic growth or brand acquisition.
- Set a foot mark in Super Premium brands









DIVERSIFYING PRODUCT PORTFOLIO IN ADJACENT SEGMENT

'Dollar Protect', the ultimate rainwear line that combines elegance with unbeatable protection!

A wide range of raincoats for men, women and kids, made from premium fabric with additional leak-proof stitching of comprehensive waterproofing.





ATHLEISURE



'Dollar Woman' celebrates the freedom of spirit every woman deserves with its newly launched lingerie line with a varied range of products like Everyday Bra, T-shirt Bra, Sports Bra, Beginners Bra, Strapless Bra, Sleep Bra, Nursing Bra.



RESULTING IN TRANSFORMATIONAL CHANGES

PERCEIVED AS A BRAND FOR ALL



 Revenue contribution from Project Lakshya distributors~70% by FY26

 Distributors under channel financing ~60% by FY26





 Replenishment-based sales model (ARS) leading to a Demand-Pull environment





- Active retailers per distributors 150-200 by FY26
- Share of revenue from modern retail 8% by FY26

 Rs. 20,000 Mn revenue by FY26





 High Margin Product contribution to increase from 27% in FY24 to 33% by FY26



ESG AT DOLLAR INDUSTRIES

Co

50 GLORIOUS YEARS

DOLLAR



CONTRIBUTING TOWARDS A GREENER FUTURE

ENVIRONMENT

SOLAR POWER

100 LAKH

UNITS/YEAR

Power generation capacity of the solar power plant in Tirupur

8 MW

Total power generation capacity as on Dec'24 70 LAKH

UNITS

WIND POWER

Total power generated annually

4.95 MW

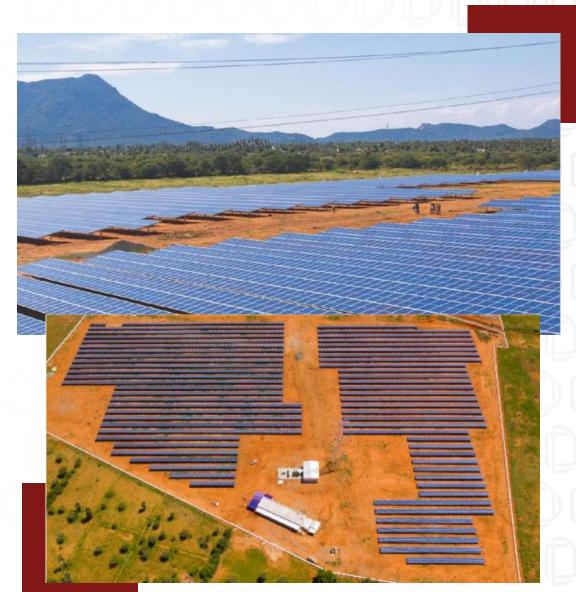
Total power generation capacity of our four windmills ZERO LIQUID DISCHARGE

13.5 TONNES

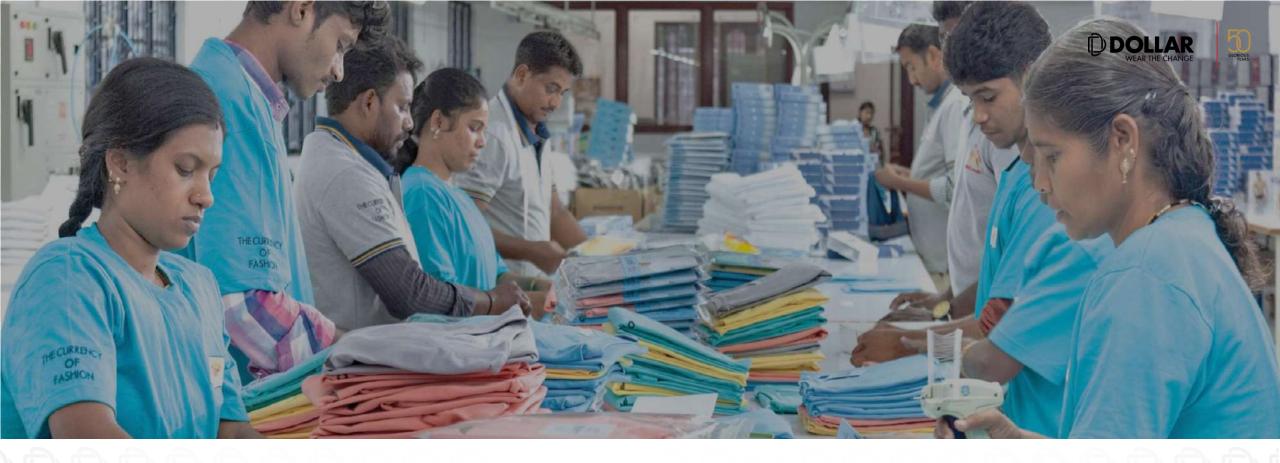
Daily production capacity of our effluent treatment plant

1000 KL

Zero liquid discharge capacity with multiple evaporators







EMPOWERING OUR BIGGEST ASSET

SOCIAL



EMPLOYEE ENGAGEMENT

Engaging with our employees on a daily basis to address their grievances



SKILL DEVELOPMENT

Conducting regular on-the-job and off-the-job training sessions to upskill our employees



EMPOWERMENT

Working towards reducing the gender gap and creating a safe working environment



DIVERSITY AND INCLUSION

Implementing anti-harassment and anti-discrimination policies across all verticals of our Company





BEING A RESPONSIBLE CORPORATE SOCIAL



Donated **~Rs 147 lakhs** to schools in **UP**, **Rajasthan**, **Chhattisgarh and Odisha**, to ensure underprivileged children have access to quality education



Donated **~Rs 25 lakhs to** cutting edge Cancer Care Centre in Tirupur for upgradation of medical facilities and equipment Installed water huts and kiosks across the states of Delhi NCR, Odisha, Rajasthan, Uttar Pradesh and Tamil Nadu, among others

DOLLAR



Donated sanitary napkins to the underprivileged women residing in the slums of Kolkata and girl schools



STRENGTHS THAT DRIVE GOVERNANCE



GUIDED BY EXPERIENCED DIRECTORS



Mr. Vinod Kumar Gupta Managing Director



Mr. Binay Kumar Gupta Managing Director



Mr. Krishan Kumar Gupta Whole-time Director



Mr. Bajrang Kumar Gupta Whole-time Director



Mr. Gopal Krishnan Sarankapani Whole-time Director



Mr. Rajesh Kumar Bubna Independent Director



Ms. Vibha Agarwal Independent Director



Mr. Sandip Kumar Kejriwal Independent Director



Mr. Srikumar Bandyopadhyay Independent Director



Mrs. Divya Newatia Independent Director

5 GLORIOUS YEARS

SUPPORTED BY AN EXPERIENCED TEAM



Mr. Ankit Gupta President, Marketing



Mr. Gaurav Gupta Vice-president, Strategy



Mr. Aayush Gupta Vice-president, Sales



Mr. Ajay Kumar Patodia Chief Financial Officer



Mr. Sanjay Srivastava General Manager – Sales



Mr. Abhishek Mishra Company Secretary



Mr. Shantanu Banerjee General Manager – Marcom and Branding



Mr. Vedpal Verma General Manager – Fabric Division



Ms. Aditi Ghosh Deputy General Manager – HR and Admin



Mr. Ratnesh Trivedi National Sales Head – Lakshya

50 GLORIOUS YEARS





FINANCIAL

Q3 & 9M FY25 EARNINGS PRESENTATION | DOLLAR INDUSTRIES LIMITED



₹ Million

SUMMARY PROFIT & LOSS

Particulars	Q3 FY25	Q3 FY24	YoY Change	Q2 FY25	QoQ Change	9M FY25	9M FY24	YoY Change	FY24
Operating Income	3,807	3,316	14.8%	4,469	(14.8%)	11,613	10,723	8.3%	15,723
Gross Profit	1,355	1,123	20.7%	1,497	(9.5%)	4,040	3,528	14.5%	5,059
Gross Profit (%)	35.6%	33.9%	172 bps	33.5%	209 bps	34.8%	32.9%	188 bps	32.2%
Operating EBITDA	416	326	27.6%	489	(14.9%)	1,261	1,015	24.3%	1,586
Operating EBITDA Margin (%)	10.9%	9.8%	109 bps	10.9%	(2 bps)	10.9%	9.5%	140 bps	10.1%
Other Income	17	12	40.6%	11	50.7%	36	24	47.1%	45
Finance Cost	74	49	51.0%	71	3.0%	212	122	73.4%	185
Depreciation	95	62	53.1%	90	5.0%	269	146	83.8%	213
РВТ	271	227	19.5%	342	(20.8%)	828	754	9.8%	1,217
РАТ	200	177	12.8%	265	(24.7%)	618	571	8.2%	902
PAT Margin (%)	5.2%	5.3%	(10 bps)	5.9%	(70 bps)	5.3%	5.3%	(1 bps)	5.7%
EPS² (₹)	3.52	3.12	12.8%	4.67	(24.7%)	10.89	10.07	8.2%	15.90

1. Previous Years' numbers are strictly not comparable due to inclusion of a subsidiary in this Financial Year

2. EPS figures are not YTD annualized

Q3 & 9M FY25 EARNINGS PRESENTATION | DOLLAR INDUSTRIES LIMITED



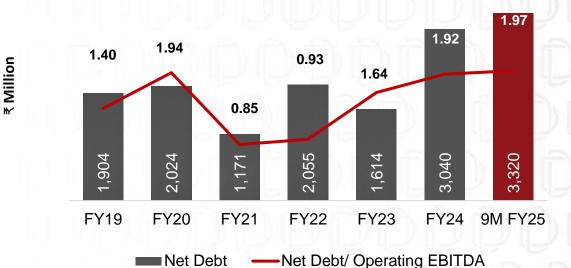
FOCUS ON SHAREHOLDER VALUE CREATION

12% 32% 16% 16% 17% 19% 170 136 170 116 170 96 **FY19 FY20 FY21 FY22 FY23** FY24 Dividend including Dividend Tax — Dividend Payout%

Consistent dividend payout

DIVIDEND PAYOUT

NET DEBT AND NET DEBT/OPERATING EBITDA





Company judiciously allocating its capital to balance between dividend payout and investment for growth

 \checkmark

₹ Million



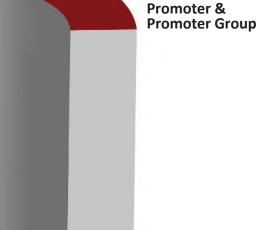
SHAREHOLDING SUMMARY

72.2%

0.9% Mutual Funds, AIFs and Others Financial Institutions

2.0% _ Foreign Portfolio Institutions

9.1% Bodies Corporate



15.8%

Others

Share Information As on 31 Dec 2024							
NSE Ticker	DOLLAR						
BSE Ticker	DOLLAR						
Market Cap (INR Cr)	2,783.06						
% Free-float	27.79%						
Free-float market cap (INR Cr)	773.42						
Shares outstanding	5,67,16,120						



WHY DOLLAR ?

Wide reach Channel expansion & Omni Channel strategy

Integrated operations Integrated value chain

Favourable financial positioning

financials

Continuously strengthening

Multi-brand portfolio covering wider user base Increasing share of non-male users

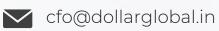
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THANK YOU



Chief Financial Officer Ajay Kumar Patodia



www.dollarglobal.in

Uirtus Advisors

Investor Relations Advisor Sanjeev Sancheti



ir@uirtus.in



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ANNEXURE



VISION, MISSION AND VALUES

Our Vision

Dollar in everyone's lives.

Medium-term vision: We aspire to metamorphise the Company into an aspirational brand by offering premium and super premium products

Long-term vision: To emerge as a complete brand and distribution company present across multiple categories of fashion wear – from garments to innerwear

Our Mission

- To emerge as India's leading and most-loved innerwear brand
- To make fashionable yet affordable outerwear and innerwear
- To provide our customers with a higher standard of apparel
- To reach out to customers conveniently (modern trade and e-commerce)
- To outperform industry standards in terms of quality of earnings
- To enhance the lives of people centred around Dollar
- To achieve high governance standards

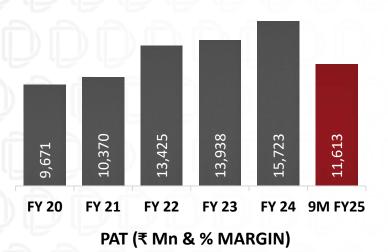
Core Values

- Insights and constant innovation are a way for Dollar. We also add value to the Dollar experience so as to keep it more vibrant and relevant
- The benchmark for Dollar's success is customer satisfaction
- Dollar delights its customers through a range of products that not only deliver comfort, but are constantly upgraded to keep the styling in line with the latest trends
- Business integrity is the way of life at Dollar. The Company is proud to stand by integrity and transparency in all its dealings and ensures adherence to highest standards of business ethics
- At Dollar, we value time and its optimum utilisation for timely decision making



PERFORMANCE TRACK RECORD

OPERATING INCOME (₹ Mn)

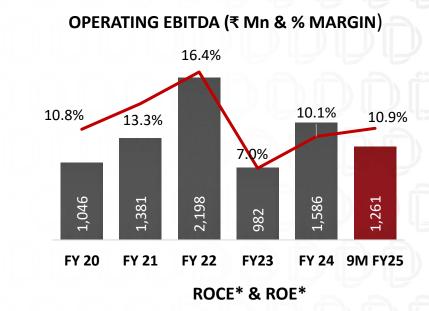


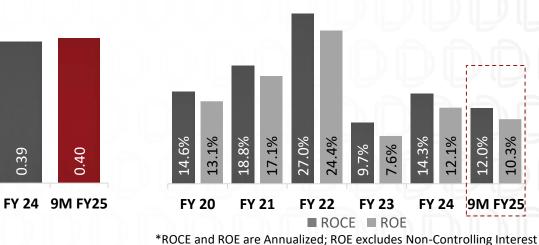
36.7% 32.2% 34.8% 34.4% 34.2% 29.6% 3,809 4,592 4,040 3,331 4,128 5,059 FY 20 FY 21 FY 22 FY 23 FY 24 9M FY25 **NET DEBT – EQUITY RATIO**

GROSS MARGIN (₹ Mn & % MARGIN)

10.9% 8.2% 5.7% 5.9% 5.3% 3.8% 1,471 618 573 853 525 902 FY 22 FY 24 9M FY25 FY 20 FY 21 FY 23

0.44 0.22 0.23 0.31 FY 20 FY 21 FY 22 FY 23 Q3 & 9M FY25 EARNINGS PRESENTATION | DOLLAR INDUSTRIES LIMITED





47

12.1%

12.0%

10.3%